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DD/R - Organization Terms of Reference/Responsibilities ER 62-5361
26 July 1962

Memo for DD/R, P, S and I and Comptroller
From: Lyman B. Kirkpatrick, Executive Director
Subject: Responsibilities of the Deputy Director (Research)

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1. (Announced the issuance of issued later on 30 July-- and said having clearly understood basic responsibilities of DDR would avoid controversies in the future.)
 2. (Quoted description of DDR activities used by Mr. McCone: ...the Deputy Director (Research) is the organization for the development and operation of intelligence collection by scientific and technical methods, as distinct from the Deputy Director (Plans) which is the organization for the development and collection of intelligence through the use of human assets. ..Naturally it is understood that inevitably two such organizations can overlap and there will be areas in which the most careful coordination will be required.
 3. ^{parallel} ^{shared responsibility} ...responsibility of the DD(R) rests primarily in such fields as typified by the KEYHOLE and OXCART projects, or others of a similar nature employing highly technical or scientific methods for intelligence collection. DD/P will continue to carry on r & d (such as TSD's) which is directed primarily toward supporting agent mounted operations. Further any research to support CA remains in the DD/P unless specifically ~~approved~~ ^{agreed between DD/P and DD/R}. Any developments achieved by DDR adaptable to DDP operations shld be reviewed jointly when they reach breadboard stage. Shld be closest exchange of info between the 2 directorates so each may benefit from work of the other.

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4. ...DDR will be responsible for overall guidance of all ELINT activities but will not concern itself with opnl details of those activities involving specific use of agents.

7. Finally, it is recognized that in creating a new entity in any governmental organization, which by its very nature cuts across previously established jurisdictions, there will be matters at issue which must be reconciled. Therefore it is urged that the personnel in all directorates use their best diplomacy and tact in attempting to reconcile differences between themselves, and failing this that an appeal be made to the Director's office for a decision.

/s/ Lyman Kirkpatrick

Executive Director

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